Consolidated Financial Report June 30, 2021

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RSM US LLP

Independent Auditor's Report

Board of Directors Triangle Community Foundation, Inc. and Affiliates

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of Triangle Community Foundation, Inc. and Affiliates (the Foundation), which comprise the consolidated statements of financial position as of June 30, 2021 and 2020, the related consolidated statements of activities, cash flows and functional expenses for the years then ended, and the related notes to the consolidated financial statements (collectively, the financial statements).

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of June 30, 2021 and 2020, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

RSM US LLP

Raleigh, North Carolina November 17, 2021

Consolidated Statements of Financial Position June 30, 2021 and 2020

	2021	2020
Assets		
Cash and cash equivalents	\$ 13,643,156	\$ 10,469,645
Receivables and prepaid expenses	235,635	256,070
Investments	282,760,999	226,213,695
Other investments	1,652,400	1,643,200
Beneficial interest in split-interest agreements	6,443,089	5,724,436
Rental real estate, net of accumulated depreciation	, ,	, ,
(2021—\$504,500; 2020—\$504,500)	695,000	695,000
Office furniture, equipment and software, net of accumulated	,	
depreciation (2021—\$492,539; 2020—\$407,879)	519,649	602,833
Total assets	\$ 305,949,928	\$ 245,604,879
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	151,668	\$ 230,483
Grants payable	1,996,910	1,126,049
Deferred rent	316,538	368,455
Assets held on behalf of other organizations	18,051,912	14,327,350
Total liabilities	20,517,028	16,052,337
Commitments		
Net assets:		
Net assets without donor restrictions	278,161,702	223,093,090
Net assets with donor restrictions	7,271,198	6,459,452
Total net assets	285,432,900	229,552,542
Total liabilities and net assets	\$ 305,949,928	\$ 245,604,879

Consolidated Statements of Activities Year Ended June 30, 2021

	2021							
		ithout Donor	With Donor Restrictions	Total				
Support and revenue:								
Contributions	\$	18,447,793	\$ -	\$ 18,447,793				
Interest and dividend income		3,239,625	6,547	3,246,172				
Net realized and unrealized gains (losses) on								
investments		63,386,821	224,888	63,611,709				
Change in value of split-interest agreements		-	1,012,123	1,012,123				
Government grants—PPP loan forgiveness		-	-	-				
Other income		228,073	-	228,073				
Net assets released from donor								
restrictions		431,812	(431,812)	-				
		85,734,124	811,746	86,545,870				
Less support and revenue from assets held								
on behalf of other organizations		(4,599,589)	-	(4,599,589)				
Total support and revenue		81,134,535	811,746	81,946,281				
Expenses:								
Programs:								
Grantmaking		24,211,628	-	24,211,628				
Philanthropic services		551,208	-	551,208				
Community programs		907,145	-	907,145				
Fund management		179,719	-	179,719				
Administrative		837,582	-	837,582				
Fundraising		255,699	-	255,699				
		26,942,981	-	26,942,981				
Less expenses from assets held on behalf								
of other organizations		(875,028)	-	(875,028)				
Total expenses		26,067,953	-	26,067,953				
Net loss on other investments		-	_	_				
Other, gain (loss) on sale of gifted assets		2,030	-	2,030				
Change in net assets		55,068,612	811,746	55,880,358				
Net assets:								
Beginning		223,093,090	6,459,452	229,552,542				
Ending	<u>\$</u>	278,161,702	\$ 7,271,198	\$ 285,432,900				

Consolidated Statements of Activities Year Ended June 30, 2020

		2020	
	Without Donor	With Donor	
	Restrictions	Restrictions	Total
Support and revenue:			
Contributions	\$ 32,788,771	\$ -	\$ 32,788,771
Interest and dividend income	3,949,780	9,153	3,958,933
Net realized and unrealized gains (losses) on			
investments	944,611	(2,344)	942,267
Change in value of split-interest agreements	-	20,087	20,087
Government grants—PPP loan forgiveness	344,539	-	344,539
Other income	141,906	-	141,906
Net assets released from donor			
restrictions	725,170	(725,170)	<u>-</u> _
	38,894,777	(698,274)	38,196,503
Less support and revenue from assets held			
on behalf of other organizations	(648,953)	-	(648,953)
Total support and revenue	38,245,824	(698,274)	37,547,550
Expenses:			
Programs:			
Grantmaking	31,454,826	-	31,454,826
Philanthropic services	604,647	-	604,647
Community programs	1,078,963	-	1,078,963
Fund management	163,527	-	163,527
Administrative	862,161	-	862,161
Fundraising	314,691	-	314,691
	34,478,815	-	34,478,815
Less expenses from assets held on behalf			
of other organizations	(2,273,875)	-	(2,273,875)
Total expenses	32,204,940	-	32,204,940
			_
Net loss on other investments	(61,000)	-	(61,000)
Other, gain (loss) on sale of gifted assets	(51,398)	-	(51,398)
Change in net assets	5,928,486	(698,274)	5,230,212
Net assets:			
Beginning	217,164,604	7,157,726	224,322,330
Degining	211,104,004	1,101,120	227,022,000
Ending	\$ 223,093,090	\$ 6,459,452	\$ 229,552,542

Consolidated Statements of Cash Flows Years Ended June 30, 2021 and 2020

	2021	2020
Cash flows from operating activities:		
Change in net assets	\$ 55,880,358	\$ 5,230,212
Adjustments to reconcile change in net assets to net cash		
(used in) provided by operating activities:		
Depreciation	83,184	106,360
Net realized and unrealized gains on investments	(63,611,708)	(942,267)
Net realized and unrealized losses on other investments	-	61,000
Contributions of real estate	(9,200)	-
Change in value of split-interest agreements	(1,012,123)	(20,086)
Payments received on charitable remainder trusts	-	402,875
Payments received on charitable lead trusts	293,471	284,713
Changes in assets and liabilities:		
Receivables and prepaid expenses	20,434	(21,222)
Accounts payable and accrued expenses	(78,815)	18,129
Grants payable	870,861	552,164
Deferred rent	(51,917)	(46,814)
Assets held on behalf of other organizations	3,724,562	(1,624,922)
Net cash (used in) provided by operating activities	(3,890,893)	4,000,142
Cash flows from investing activities:		
Payments received on loans receivable	_	1,949,318
Proceeds from sales and maturities of investments	92,396,578	166,755,729
Purchase of investments	(85,332,174)	169,674,879)
Net cash provided by (used in) investing activities	 7,064,404	 (969,832)
not oddin provided by (dood in, invocang delivities	 1,001,101	(000,002)
Net increase in cash	3,173,511	3,030,310
Cash:		
Beginning	10,469,645	7,439,335
Ending	\$ 13,643,156	\$ 10,469,645

Consolidated Statement of Functional Expenses Year Ended June 30, 2021

		Program	Activities						
	Grantmaking	Philanthropic Services	Community Total Programs Program		Fund Management Administrative		Fundraising	Total Supporting Services	Total
Grant expenses	\$ 23,976,511	\$ -	\$ -	\$ 23,976,511	\$ -	\$ -	\$ -	\$ -	\$ 23,976,511
Salaries and wages	134,043	311,382	525,946	971,371	37,385	456,928	131,966	626,279	1,597,650
Contract staff	203	471	795	1,469	57	691	199	947	2,416
Benefits and other personnel									
costs	22,547	52,377	88,468	163,392	6,288	76,859	22,198	105,345	268,737
Payroll taxes	9,406	21,849	36,905	68,160	2,623	32,062	9,260	43,945	112,105
Professional services	-	-	-	-	103,222	49,476	21,306	174,004	174,004
Rent	13,848	32,169	54,335	100,352	3,862	47,205	13,633	64,700	165,052
Operations and maintenance	5,547	12,886	21,765	40,198	1,547	18,909	5,461	25,917	66,115
Supplies and other office									
expenses	3,646	8,471	14,307	26,424	1,053	12,430	3,626	17,109	43,533
Depreciation	9,510	22,091	37,313	68,914	2,652	2,256	9,362	14,270	83,184
Other	36,367	89,512	127,311	253,190	21,030	140,766	38,688	200,484	453,674
	\$ 24,211,628	\$ 551,208	\$ 907,145	\$ 25,669,981	\$ 179,719	\$ 837,582	\$ 255,699	\$ 1,273,000	26,942,981

Less expenses from assets held on behalf of other organizations

(875,028)

Total expenses <u>\$ 26,067,953</u>

Consolidated Statement of Functional Expenses Year Ended June 30, 2020

		Progra	m Activities						
	Grantmaking	Philanthropic Services	Community Programs	Total Program	Fund Management	Administrative	Fundraising	Total Supporting Services	Total
Grant expenses	\$ 31,298,298	\$ -	\$ -	\$ 31,298,298	\$ -	\$ -	\$ -	\$ -	\$ 31,298,298
Salaries and wages	86,914	305,898	599,104	991,916	39,633	468,651	167,759	676,043	1,667,959
Contract staff	116	408	799	1,323	53	625	224	902	2,225
Benefits and other personnel									
costs	16,172	56,919	111,476	184,567	7,374	87,202	31,215	125,791	310,358
Payroll taxes	6,232	21,932	42,955	71,119	2,842	33,601	12,028	48,471	119,590
Professional services	-	-	-	-	87,474	18,134	392	106,000	106,000
Rent	8,692	30,592	59,915	99,199	3,964	46,868	16,777	67,609	166,808
Operations and maintenance	3,117	10,972	21,488	35,577	1,422	16,809	6,017	24,248	59,825
Supplies and other office									
expenses	2,942	10,356	20,283	33,581	3,499	15,866	7,837	27,202	60,783
Depreciation	5,913	20,810	40,756	67,479	2,696	24,773	11,412	38,881	106,360
Other	26,430	146,760	182,187	355,377	14,570	149,632	61,030	225,232	580,609
	\$ 31,454,826	\$ 604,647	\$ 1,078,963	\$ 33,138,436	\$ 163,527	\$ 862,161	\$ 314,691	\$ 1,340,379	34,478,815
					Less	expenses from asse	ets held on behalf o	f other organizations	(2,273,875)

Total expenses <u>\$ 32,204,940</u>

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies

Nature of activities: Triangle Community Foundation, Inc. (the Foundation) was incorporated in September 1983 as a nonprofit corporation. The Foundation's mission is to connect philanthropic resources with community needs, create opportunities for enlightened change and encourage philanthropy as a way of life. The Foundation receives gifts, grants and bequests for the purpose of making charitable donations to approved organizations.

A summary of the Foundation's significant accounting policies follows:

Principles of consolidation: The consolidated financial statements include the accounts of the Foundation and its affiliated supporting organizations, the Durham Arts Council Fund of the Triangle Community Foundation and the TCF Real Estate Foundation. The net assets of the Durham Arts Council Fund were \$828,109 and \$735,016 at June 30, 2021 and 2020, respectively. The net assets of the TCF Real Estate Foundation were \$2,527,933 and \$2,485,937 at June 30, 2021 and 2020, respectively. The supporting organizations were established, effective July 1, 1993 and June 29, 2004, respectively, as tax-exempt organizations. The supporting organizations are consolidated with the Foundation in the accompanying consolidated financial statements because they are operated and controlled by the Foundation and because their charitable purposes are consistent with the Foundation's mission. Intercompany balances and transactions are eliminated in consolidation.

Basis of accounting: The consolidated financial statements of the Foundation have been prepared on the accrual basis of accounting, whereby unconditional support is recognized when received revenue is recognized when earned, and expenses are recognized when incurred.

Basis of presentation: In preparing its consolidated financial statements, net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Foundation and changes therein are classified and reported as follows:

Net assets with donor restrictions: Net assets that carry donor stipulated restrictions regarding use or are time restricted. These include donor restrictions requiring the net assets be held in perpetuity or for a specified term (i.e. endowed funds), with such endowment fund balances being made available for expenditure through spending rate policies adopted by the Foundation. See Note 9 for further information on the Foundation's endowments.

Net assets without donor restrictions: Net assets that are not subject to donor-imposed stipulations. Net assets without donor restrictions may be designated for specific purposes by action of the Board of Trustees or may otherwise be limited by contractual agreements with outside parties. At June 30, 2021 and 2020, the Foundation's net assets without donor restrictions included approximately \$15.5 million and \$12.6 million of operating and undesignated funds, respectively. The remainder of net assets without donor restrictions consists of funds with donor-imposed stipulations that are subject to the Foundation's variance power as further described below.

Use of estimates: The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and cash equivalents: Cash and cash equivalents include interest-bearing money market accounts.

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Valuation of investments: Investments are presented in the consolidated financial statements at fair value in accordance with Topic 820, Fair Value Measurement, of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC). Investments in securities traded on a national securities exchange, or reported on the NASDAQ global market, are stated at the last reported sales price on the day of valuation; other securities traded in the over-the-counter market and listed securities for which no sale was reported on that date are stated at the last quoted bid price, except for short sales positions and call options written, for which the last quoted asked price is used. Commercial paper is stated at cost plus accrued interest, which approximates fair value.

FASB ASC Topic 820 permits reporting entities, as a practical expedient, to estimate the fair value of their investments in certain entities that calculate net asset value (NAV) per share (or its equivalent, such as member units or an ownership interest in partners' capital to which a proportionate share of net assets is attributed) by using NAV if the NAV per share of the investment (or its equivalent) is calculated in a manner consistent with the measurement principles of FASB ASC Topic 946, Financial Services – Investment Companies, as of the reporting entity's measurement date. Examples of such investments, which are often referred to as alternative investments, include hedge funds, private equity funds, real estate funds, venture capital funds, commodity funds, offshore fund vehicles and funds of funds, as well as some bank common/collective trust funds and other similar funds.

The Foundation elects to use NAV as a practical expedient to estimate the fair value of its alternative investments. The investee fund managers calculate NAV using fair value estimates of the underlying securities and other financial instruments. The estimated fair values of these underlying investments, which may include private placements and other securities for which prices are not readily available, may not reflect amounts that could be realized upon immediate sale, nor amounts that ultimately may be realized. Accordingly, the estimated fair values may differ significantly from the values that would have been used had a ready market existed for these investments. The fair value of the Foundation's alternative investments generally represents the amount the Foundation would expect to receive if it were to liquidate its investment, excluding any redemption charges that may apply.

Determining whether an investee fund manager has calculated NAV in a manner consistent with FASB ASC Topic 946 requires the Foundation to independently evaluate the fair value measurement process utilized to calculate the NAV. Such an evaluation is a matter of professional judgment and includes determining that an investee fund manager has an effective process and related internal controls in place to estimate the fair value of its investments that are included in the calculation of NAV. The Foundation's evaluation of the process used by investee fund managers includes initial due diligence, ongoing due diligence and financial reporting controls.

Market risk: Market risk arises primarily from changes in the market value of financial instruments. Exposure to market risk is influenced by a number of factors, including the relationships between financial instruments, and the volatility and liquidity in the markets in which the financial instruments are traded. In many cases, the use of financial instruments serves to modify or offset market risk associated with other transactions and, accordingly, serves to decrease the Foundation's overall exposure to market risk.

Concentrations of credit risk: The Foundation places deposits with financial institutions that may at times be in excess of federal insurance limits. The Foundation is also engaged in various trading and brokerage activities in which counterparties primarily include broker-dealers, banks and other financial institutions. In the event counterparties do not fulfill their obligations, the Foundation may be exposed to risk of loss. The risk of default depends on the creditworthiness of the counterparty or issuer of the instrument. It is the Foundation's policy to review, as necessary, the credit standing of each counterparty.

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

In the normal course of its business, the Foundation enters into contracts and agreements with certain service providers, such as clearing and custody agents, trustees and administrators that contain a variety of representations and warranties and which provide general indemnifications and guarantees against specified potential losses in connection with their activities as an agent of, or providing services to, the Foundation. The Foundation's maximum exposure under these agreements is unknown, as this may involve future claims that could be made against the Foundation and have not yet occurred. The Foundation expects the risk of any future obligation under these arrangements to be remote and has not recorded any contingent liability in the consolidated financial statements for these indemnifications.

Within an alternative investment, the underlying fund managers may utilize derivative instruments with off-balance-sheet risk. The Foundation's exposure to risk is limited to the amount of its investment.

Securities transactions, interest and dividends: Securities transactions are recorded on a trade-date basis and are carried at fair value. Realized gains and losses on securities transactions, determined on a specific identification basis, and the difference between the cost and the fair value of open investments are included as net realized and unrealized gains on investments in the accompanying consolidated statements of activities. Interest income is recognized under the accrual basis. Dividend income is recognized on the ex-dividend date.

Interest and dividends and net realized and unrealized gains are generally recorded as revenue without donor restrictions because the related investments on which the revenue is earned are classified as net assets without donor restrictions. Interest and dividends and net realized and unrealized gains related to the Durham Arts Council Fund are recorded as revenue with donor restrictions.

Other investments: Other investments reflect the Foundation's direct ownership in real estate as well as the Foundation's membership interest in a limited liability company (LLC) that owns real estate. Other investments are recognized as contribution revenue in the year of donation. The Foundation has elected to report other investments at fair value. Fair value estimates involve an analysis of various real estate market information, including the availability of contemporaneous appraisals. The fair value estimate of the membership interest in the LLC involves certain discounts for lack of marketability and lack of control.

Loans receivable: In September 2017, the Foundation entered into a loan receivable agreement consisting of two promissory notes. Interest on notes is recognized over the term of notes and is calculated using the interest method on principal amounts outstanding. The loans receivable were fully repaid in fiscal year 2020.

Related party transactions: Contributions from board members were approximately \$336,000 and \$434,000 for the years ended June 30, 2021 and 2020, respectively.

During the year ended June 30, 2017, the Foundation made an investment in a private equity fund, which was founded by a member of the Foundation's Leadership Council at the time of the investment. A member of the Foundation's Investment Committee is also an investor in the fund through an affiliation with another Company. The Foundation has a formal Conflict of Interest Policy and an Investment Policy Statement, both of which were followed with respect to this investment.

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Beneficial interest in split-interest agreements: The Foundation is the named charitable beneficiary for a number of known irrevocable charitable remainder unitrusts, charitable remainder annuity trusts, charitable lead unitrusts and charitable lead annuity trusts (split-interest agreements). All such trusts are held and managed by independent third-party trustees. The assets held in charitable remainder trusts will remain in trust, paying income to the donors during their lifetime, and the remainder assets will become property of the Foundation upon the donors' deaths. The assets held in the charitable lead trusts will also remain in trust but will pay income to the Foundation during the trusts' terms, the remainder being distributed to one or more named beneficiaries when the trusts terminate. All such charitable trusts have been recorded in the accompanying consolidated financial statements as net assets with donor restrictions and as support of the Foundation at the present value of their estimated future benefit to the Foundation. The expected future benefit to the Foundation has been calculated based on the fair value of the trusts' assets and/or the stipulated income payout, as adjusted by actuarial assumptions and discounted at an appropriate risk-adjusted rate. At June 30, 2021, assumptions used in the calculation of the beneficial interest in split-interest agreements are a growth rate of 4.86%, payout rates as stated in the agreement between 3% and 10%, and a discount rate of 4.86%. At June 30, 2020, assumptions used in the calculation of the beneficial interest in split-interest agreements are a growth rate of 7.6%, payout rates as stated in the agreement between 3% and 10%, and a discount rate of 7.6%.

The Foundation is also named as beneficiary of a number of other known trusts and wills which, by their nature, are conditional and, therefore, are not recorded in the accompanying consolidated financial statements. In certain circumstances, such as the death of a donor before year-end but for which expected proceeds have yet to be received, the Foundation records a receivable for the expected proceeds from liquidated trusts or life insurance. There are no receivables attributable to such payments received after June 30, 2021 and 2020.

Rental real estate: Rental real estate represents land and a building that were contributed in 1987 and recorded at fair value at the date of donation. Depreciation on the building is computed using the straight-line method over the estimated useful life of 31 years. Including amounts resulting from in-kind rental activities, rental income was \$90,000 for both years ended June 30, 2021 and 2020, and is included in other income in the consolidated statements of activities.

Office furniture, equipment and software: Office furniture, equipment and software is reflected at cost (or estimated fair value when donated), less accumulated depreciation. Purchased office furniture, equipment and software are capitalized when the cost exceeds \$1,500. Depreciation is computed using the straight-line method over the estimated useful lives of the depreciable assets. Office equipment is depreciated over five years, furniture is depreciated over five to seven years, computer equipment is depreciated over three years and capitalized software is depreciated over five years.

Impairment of long-lived assets: The Foundation reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. When necessary, the Foundation records charges for impairments of long-lived assets for the amount by which the present value of future cash flows, or some other fair value measure, is less than the carrying value of these assets.

Deferred rent: The Foundation records rent expense on a straight-line basis on its office lease which contains fixed annual rental increases. The difference between rent expense and payments made under the lease and any tenant allowances granted under the lease are reflected as deferred rent.

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Grantmaking: The Foundation receives grant recommendations from donors on a regular basis. Only recommendations that have been fully approved by the Foundation as of the end of the year and not yet paid are recorded as grants payable. Grants are expensed in the year in which the award is fully approved, although the grant may be payable over several years. Recommendations that are not fully approved are not recorded.

Assets held on behalf of other organizations: The Foundation records a liability for agency funds that are reciprocal – funds provided by donors where the donors themselves are named as beneficiary.

Revenue recognition: Unconditional contributions are recognized as support when received or promised. The Foundation reports gifts of cash and other assets as restricted support if such gifts are received with donor stipulations that limit the use of the donated asset. Most contributions, including those with donor-imposed stipulations, are subject to the variance power described in the donor agreements and established by the Foundation's Resolution and Declaration of Trust. This variance power provides the Foundation's Board of Directors with the ability to modify donor stipulations that are incapable of fulfillment or inconsistent with the charitable needs of the community. As a result of this variance power, most contributions are classified as net assets without donor restrictions for financial statement purposes.

When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the accompanying consolidated statements of activities as net assets released from restrictions. When restrictions are met in the year of contribution receipt, such contributions are shown as revenues with donor restrictions and as net assets released from restrictions.

Functional allocation of expenses: The costs of providing the various programs and other activities have been summarized on a functional basis in the consolidated statements of activities and, accordingly, certain costs have been allocated among the programs and supporting services benefited, as described below.

The statement of functional expenses reports certain natural expense classifications that are attributable to one or more functional expense categories. Costs were allocated based on estimates of time and effort.

Tax status: The Foundation and its affiliated supporting organizations are each exempt from income tax under Section 501(c)(3) of the U.S. Internal Revenue Code and are classified as nonprivate foundations. Therefore, no provision for income taxes has been reflected in the accompanying consolidated financial statements. Management evaluated the tax positions of the Foundation and its affiliated supporting organizations and concluded that the Foundation and its affiliated supporting organizations had taken no uncertain tax positions that require adjustment to the consolidated financial statements to comply with the provisions of the Income Taxes Topic of the FASB ASC. The Foundation files a Form 990-T in accordance with applicable U.S. federal regulations.

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Recent accounting pronouncements: In May 2014, the FASB issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers*, which supersedes the revenue recognition requirements in Topic 605, Revenue Recognition, including most industry-specific revenue recognition guidance throughout the Industry Topics of the ASC. The core principle of Topic 606 is that an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Management adopted this ASU for the fiscal year ending June 30, 2021, and there was no cumulative effect of applying the ASU. The Foundation's adoption of Topic 606 did not result in a change to the timing of revenue recognition.

In June 2018, the FASB issued ASU 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Receivable and Contributions Made*, which provides guidance on whether transactions should be accounted for as contributions within the scope of ASC 958, or as exchange transactions subject to other guidance (generally ASC 606). For contributions received, ASU 2018-08 was effective and adopted during the fiscal year ended June 30, 2020, without significant impact on its consolidated financial statements. For contributions made, ASU 2018-08 was effective and adopted during the fiscal year ended June 30, 2021, without significant impact on its consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. The guidance in this ASU supersedes the leasing guidance in Topic 840, Leases. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the consolidated statement of financial position for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the consolidated statement of activities. The new standard is effective for the Foundation's 2023 fiscal year. The Foundation is currently evaluating the impact of this ASU on its consolidated financial statements.

Subsequent events: The Foundation has evaluated its subsequent events (events occurring after June 30, 2021) through November 17, 2021, which represents the date the consolidated financial statements were available to be issued.

Notes to Consolidated Financial Statements

Note 2. Liquidity and Availability of Financial Assets

The following table reflects the Foundation's financial assets as of June 30, 2021 and 2020, reduced by amounts not available for general expenditure within one year. Financial assets are considered unavailable when illiquid or not convertible to cash within one year. The approved appropriated amount from endowment funds for the following year is considered to be available for expenditure.

		2021	2020
Financial assets:			
Cash	\$	13,643,156	\$ 10,469,645
Receivables and prepaid expenses		235,635	256,070
Investments		282,760,999	226,213,695
Other investments		1,652,400	1,643,200
Beneficial interest in split-interest agreements		6,443,089	5,724,436
Financial assets, at year-end		304,735,279	244,307,046
Less those unavailable for general expenditure within			
one year, due to:			
Assets without donor restrictions, subject to the Foundation's			
variance power	((261,428,334)	(208,456,609)
Assets held on behalf of other organizations		(18,051,912)	(14,327,350)
Beneficial interest in split-interest agreements		(6,443,089)	(5,724,436)
Nonliquid assets held for resale		(2,527,933)	(2,485,936)
Supporting organization		(828,108)	(735,016)
	(289,279,376)	(231,729,347)
Financial assets available to meet cash needs for			
general expenditures within one year	\$	15,455,903	\$ 12,577,699

The Foundation has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. To achieve this, the Foundation monitors its liquidity on a monthly basis. The Foundation defines its general expenditures to include all operating costs as presented in the consolidated statements of functional expenses, excluding grant expense. Total general expenses were \$2,966,470 and \$3,180,512 for the years ended June 30, 2021 and 2020, respectively.

Notes to Consolidated Financial Statements

Note 3. Investments

The carrying value of investments at June 30, 2021 and 2020, is comprised of the following:

	2021	2020
Money market funds Equity securities and mutual funds	\$ 10,322,450 102,716,302	\$ 5,283,578 78,714,568
Fixed income securities and mutual funds	46,724,995	45,318,682
Alternative investments	120,589,411	92,482,579
Investments reported at fair value	280,353,158	221,799,407
Certificates of deposit	2,407,841	4,401,732
Cash surrender value of life insurance policy		12,556
Total investments	\$ 282,760,999	\$ 226,213,695

Investments are exposed to various risks, such as interest rate, credit and market volatility risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in risk in the near-term could materially affect the Foundation's investment balance reported in the consolidated statements of financial position. As of June 30, 2021, the Foundation's ownership in alternative investment funds ranged from 0.01% to 3.47% of the respective fund's net assets. See Note 5 for further details of investments reported at fair value.

Note 4. Grants Payable

The Foundation recognizes grants expected to be paid in periods greater than one year at the discounted present value of the future cash flows. Such discounted amounts, however, are not material and are not recorded at June 30, 2021 and 2020. Amounts remaining unpaid at June 30, 2021 and 2020, are as f follows:

	 2021	2020
In one year or less Between one year and five years	\$ 1,519,960 476,950	\$ 921,555 204,494
•	\$ 1,996,910	\$ 1,126,049

Note 5. Fair Value Measurements

Accounting principles generally accepted in the United States of America (GAAP) defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Foundation utilizes valuation techniques to maximize the use of observable inputs and minimize the use of unobservable inputs. Assets and liabilities recorded at fair value are categorized within the fair value hierarchy based upon the level of judgment associated with the inputs used to measure their fair value. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Inputs are broadly defined as assumptions market participants would use in pricing an asset or liability. The three levels of the fair value hierarchy are described below.

Notes to Consolidated Financial Statements

- Note 5. Fair Value Measurements (Continued)
- Level 1: Financial instruments with unadjusted, quoted prices listed on active market exchanges.
- **Level 2:** Financial instruments determined using prices for recently traded financial instruments with similar underlying terms, as well as directly or indirectly observable inputs, such as interest rates and yield curves that are observable at commonly quoted intervals.
- **Level 3:** Financial instruments that are not actively traded on an active exchange. This category includes situations where there is little, if any, market activity for the financial instrument. The prices are determined using significant unobservable inputs or valuation techniques.

In determining fair value, the Foundation uses various valuation approaches within the FASB ASC 820 fair value measurement framework and utilizes the end of reporting period for determining when transfers between levels are recognized. The following is a description of the valuation methodologies used for instruments measured at fair value and their classification within the hierarchy:

Investments:

Money market funds: Money market funds are exchange traded in active markets and are classified within Level 1 of the valuation hierarchy. Proprietary money market funds that are not listed on national markets or exchanges are classified within Level 2 of the hierarchy using prices for money market funds of substantially similar composition for which quoted prices listed on an active market exchange are available.

Equity securities and mutual funds: Equity securities and equity mutual funds listed on national markets or exchanges are valued at the last sales price, or if there is no sale and the market is considered active, at the mean of the last bid and asked prices on such exchange. Such securities are classified within Level 1 of the valuation hierarchy. Equity securities that are not listed on national markets or exchanges are classified within Level 2 of the hierarchy using prices for equity securities of entities engaged in substantially comparable activities for which quoted prices listed on active market exchanges are available.

Fixed income securities and mutual funds: Investments in debt securities include corporate bonds and funds, blended fixed income mutual funds, government and government agency obligation bonds and funds, and certain proprietary fixed income mutual funds with investment managers. Certain bond funds are listed on national markets or exchanges and are valued at the last sales price, or if there is no sale and the market is considered active, at the mean of the last bid and asked prices on such exchange. Such securities are classified within Level 1 of the valuation hierarchy. All other fixed income investments are valued using market observable data, such as reported sales of similar securities, broker quotes, vields, bids, offers and reference data, and classified within Level 2 of the hierarchy.

Split-interest agreements: Beneficial interests in split-interest agreements are classified as Level 3 due to being measured using present value techniques based on terms of the agreements, risk-adjusted discount rates and, in some instances, life expectancy estimates.

Other investments: Other investments reflect direct ownership in real estate and membership interest in an LLC that owns real estate and are classified as Level 3 based on various real estate market information, including the availability of contemporaneous appraisals.

Note 5. Fair Value Measurements (Continued)

Assets measured at fair value on a recurring basis: The following tables summarize financial assets measured at fair value on a recurring basis by classification within the fair value hierarchy as of June 30, 2021 and 2020:

		Fai	r Valu	ie Measuremen	ts at I	Reporting Date I	Jsing	
			C	Quoted Prices		Significant		
				in Active		Other		Significant
				Markets for		Observable	U	nobservable
			ld	entical Assets		Inputs		Inputs
	J	une 30, 2021		(Level 1)		(Level 2)		(Level 3)
ssets:								
Investments:								
Money market funds	\$	10,322,450	\$	5,080,183	\$	5,242,267	\$	-
Equity securities:								
U.S. large/mid cap		13,182,340		13,182,340		-		-
U.S. small cap		837,326		837,326		-		-
International developed		5,922,898		5,922,898		-		-
Emerging markets		1,178,909		1,178,909		-		-
Total equity securities		21,121,473		21,121,473		-		-
Equity mutual funds:								
U.S. large/mid cap		34,070,166		34,070,166		-		-
U.S. small cap		8,856,866		8,856,866		-		-
International developed		37,690,427		31,557,093		6,133,334		-
Emerging markets		977,370		977,370		-		-
Total equity mutual funds		81,594,829		75,461,495		6,133,334		-
Fixed income securities:								
U.S. government and agencies		10,010,712		-		10,010,712		-
Corporate		3,411,114		3,411,114		-		-
Global fixed		82,143		82,143		-		-
Total fixed income securities		13,503,969		3,493,257		10,010,712		
Fixed income mutual funds:								
U.S. government and agencies		31,710,352		31,710,352		-		-
Corporate		1,510,674		1,510,674		_		_
Total fixed income mutual funds		33,221,026		33,221,026		-		_
		159,763,747	\$	138,377,434	\$	21,386,313	\$	
Alternative investments: (a)		,,				, , .		
Multi-strategy		40,069,796						
Global macro		61,950,452						
Private equity		18,569,163						
Total alternative investments		120,589,411	-					
Total investments reported at fair value	\$	280,353,158	- -					
Other investments	\$	1,652,400	\$	_	\$	-	\$	1,652,40
Beneficial interest in split-interest		, , ,	•				•	, ,
agreements	\$	6,443,089	\$	_	\$	_	\$	6,443,08

Notes to Consolidated Financial Statements

Note 5. Fair Value Measurements (Continued)

Assets: Investments: Money market funds Equity securities: U.S. large/mid cap International developed International developed IU.S. small cap U.S. small cap IU.S. small cap		Fair Value Measurements at Reporting Date Using							
Assets: Investments: Investment		•		(Quoted Prices		Significant		
Inputs I					in Active		Other		Significant
Seets Seet					Markets for		Observable	ι	Inobservable
Investres: International developed Inter				ld	entical Assets		Inputs		Inputs
Novestments: Money market funds \$ 5,283,578 \$ 2,504,508 \$ 2,779,070 \$		Ju	ine 30, 2020		(Level 1)		(Level 2)		(Level 3)
Money market funds	ssets:								
Equity securities: U.S. large/mid cap U.S. small cap International developed	Investments:								
U.S. large/mid cap	Money market funds	\$	5,283,578	\$	2,504,508	\$	2,779,070	\$	-
U.S. small cap	Equity securities:								
International developed	U.S. large/mid cap		9,844,881		9,844,881		-		-
Emerging markets	U.S. small cap		546,659		546,659		-		-
Total equity securities	International developed		4,323,849		4,323,849		-		-
Equity mutual funds: U.S. large/mid cap U.S. small cap 5,742,571 5,742,571 1,5742,714 1,5742,714 1,742,714 1,742,714 1,742,714 1,742,714 1,742,714 1,742,714 1,742,74	Emerging markets		901,308		901,308		-		-
U.S. large/mid cap	Total equity securities	•	15,616,697		15,616,697		-		-
U.S. small cap	Equity mutual funds:	·							
U.S. small cap	U.S. large/mid cap		26,604,653		26,604,653		-		-
Emerging markets 706,632 706,632 -	U.S. small cap		5,742,571		5,742,571		-		-
Total equity mutual funds	International developed		30,044,015		25,283,785		4,760,230		-
Fixed income securities: U.S. government and agencies 5,035,414 - 5,035,414 Corporate 9,177,598 9,177,598 - 5 Global fixed 128,725 128,725 - 7 Total fixed income securities 14,341,737 9,306,323 5,035,414 Fixed income mutual funds: U.S. government and agencies 29,597,074 29,597,074 - 7 Corporate 1,379,871 1,379,871 - 7 Total fixed income mutual funds 30,976,945 30,976,945 - 7 Alternative investments: (a) Multi-strategy 33,996,110 Global macro 46,480,768 Private equity 12,005,701 Total alternative investments 92,482,579 Total investments reported at fair value \$221,799,407\$ Other investments \$1,643,200 \$ - \$ - \$ 1,643 Beneficial interest in split-interest	Emerging markets		706,632		706,632		-		-
U.S. government and agencies Corporate 9,177,598 9,177,598 9,177,598 - Global fixed 128,725 128,725 - Total fixed income securities 14,341,737 9,306,323 5,035,414 Fixed income mutual funds: U.S. government and agencies 29,597,074 29,597,074 - Corporate 1,379,871 1,379,871 - Total fixed income mutual funds 30,976,945 30,976,945 - 129,316,828 116,742,114 12,574,714 \$ Alternative investments: (a) Multi-strategy Global macro Private equity Total alternative investments 92,482,579 Total investments reported at fair value Other investments \$1,643,200 \$-\$\$ \$-\$\$\$ \$1,643,200 \$-\$\$ \$-\$\$\$\$ \$1,643,200 \$-\$\$ \$-\$\$\$\$ \$1,643,200 \$-\$\$ \$-\$\$\$\$ \$1,643,200	Total equity mutual funds	١	63,097,871		58,337,641		4,760,230		-
Corporate	Fixed income securities:								
Total fixed income securities	U.S. government and agencies		5,035,414		_		5,035,414		-
Total fixed income securities	Corporate		9,177,598		9,177,598		-		-
Fixed income mutual funds: U.S. government and agencies Corporate 1,379,871 1,379,871 1,379,871 1,379,871 1,379,871 1,379,871 1 Alternative investments: Multi-strategy Global macro Private equity Total alternative investments 92,482,579 Total investments reported at fair value Substituting the street of th	Global fixed		128,725				_		-
U.S. government and agencies Corporate 1,379,871 1,207,945 1,207,945 1,207,945 1,207,945 1,207,947 Other investments 1,379,871 1,379,	Total fixed income securities		14,341,737		9,306,323		5,035,414		-
1,379,871	Fixed income mutual funds:								
Total fixed income mutual funds 30,976,945 30,976,945 129,316,828 \$ 116,742,114 \$ 12,574,714 \$ Alternative investments: (a) Multi-strategy Global macro 46,480,768 Private equity Total alternative investments 92,482,579 Total investments reported at fair value Other investments \$ 1,643,200 \$ - \$ - \$ 1,643 Beneficial interest in split-interest	U.S. government and agencies		29,597,074		29,597,074		_		-
Alternative investments: (a) Multi-strategy Global macro 46,480,768 Private equity Total alternative investments Yes a substituting the private of the private investments Total investments Total investments reported at fair value Other investments \$1,643,200 \$ - \$ - \$ 1,643 Beneficial interest in split-interest	Corporate		1,379,871		1,379,871		_		-
Alternative investments: (a) Multi-strategy Global macro 46,480,768 Private equity 12,005,701 Total alternative investments 92,482,579 Total investments reported at fair value Other investments \$ 1,643,200 \$ - \$ - \$ 1,643 Beneficial interest in split-interest	Total fixed income mutual funds		30,976,945		30,976,945		-		-
Multi-strategy 33,996,110 Global macro 46,480,768 Private equity 12,005,701 Total alternative investments 92,482,579 Total investments reported at fair value \$ 221,799,407 Other investments \$ 1,643,200 \$ - \$ - \$ 1,643 Beneficial interest in split-interest			129,316,828	\$	116,742,114	\$	12,574,714	\$	-
Global macro	Alternative investments: (a)								
Private equity 12,005,701 Total alternative investments 92,482,579 Total investments reported at fair value \$ 221,799,407 Other investments \$ 1,643,200 \$ - \$ - \$ 1,643 Beneficial interest in split-interest	Multi-strategy		33,996,110						
Total alternative investments 92,482,579 Total investments reported at fair value \$ 221,799,407 Other investments \$ 1,643,200 \$ - \$ - \$ 1,643 Beneficial interest in split-interest	Global macro		46,480,768						
Total alternative investments 92,482,579 Total investments reported at fair value \$\frac{221,799,407}{\\$221,799,407}\$ Other investments \$\frac{1,643,200}{\\$500}\$\$\$\$\$\$\$\$-\\$\$\$\$\$\$\$\$\$\$-\\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	Private equity		12,005,701						
Total investments reported at fair value \$\frac{\\$221,799,407}{\} Other investments \$\frac{1,643,200}{\\$} \frac{-}{\$} \frac{-}{\$} \frac{1,643}{\}}	• •			_					
Beneficial interest in split-interest	Total investments reported at fair value	\$		=					
·	Other investments	\$	1,643,200	\$		\$		\$	1,643,200
agreements \$ 5.724.436 \$ - \$ - \$ 5.724	Beneficial interest in split-interest	1							
agreements $\psi = 0,724,450$ $\psi = 0,724$	agreements	\$	5,724,436	\$	-	\$	-	\$	5,724,436

⁽a) In accordance with Subtopic 820-10, certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statements of financial position.

Notes to Consolidated Financial Statements

Note 5. Fair Value Measurements (Continued)

The following table reconciles the beginning and ending balances of financial assets measured at fair value on a recurring basis using significant unobservable (Level 3) inputs during the years ended June 30, 2021 and 2020:

		Fair Value				
	Mea	Measurements Using Significant				
		Unobservable Inputs (Level 3)				
		Other Split-Inte				
	Inve	estments	Agreements			
Balance, June 30, 2019	\$ 1	1,704,200	\$	6,391,938		
Contributions		-		-		
Sales		-		-		
Realized losses		-		-		
Payments received		-		(687,588)		
Change in value		(61,000)		20,086		
Balance, June 30, 2020	1	,643,200		5,724,436		
Contributions		9,200		-		
Sales		-		-		
Realized losses		-		-		
Payments received		-		(293,470)		
Change in value		-		1,012,123		
Balance, June 30, 2021	\$ 1	1,652,400	\$	6,443,089		

Notes to Consolidated Financial Statements

Note 6. Investments Reported at Net Asset Value

The following tables present the Foundation's alternative investments, which are reported at NAV or its equivalent, and unfunded commitments at June 30, 2021 and 2020:

				2021		
			Current	Redemption	Redemption	
			Lock-up	Frequency	Notice	
			Period	(if Currently	Period	Unfunded
Alternative Investments Strategy Category		Fair Value	Expiration	Eligible)	(in Days)	Commitments
Multi-strategy (a):			·	,	, , ,	
Champlain Small Cap Fund, LLC	\$	6,202,458	n/a	Monthly	15	\$ -
ACM Financial Trust, Inc.		3,000,000	n/a	n/a	90	-
The Canyon Value Realization Fund (Cayman), Ltd.		5,241,636	n/a	Quarterly	70	-
Pagosa Investors (Cayman), Ltd.		5,764,844	n/a	Quarterly	45	-
Luxor Capital Partners Offshore, Ltd.		191,646	n/a	n/a	90	-
Gobi Concentrated Fund Ltd.		5,959,834	n/a	Monthly	60	-
Nitorum Offshore Fund, Ltd.		4,283,708	n/a	Annually	60	-
RREEF America REIT II, Inc.		2,226,859	n/a	Quarterly	45	-
Redwood Grove Capital Fund		7,198,811	n/a	Monthly	5	-
Multi-strategy total		40,069,796		•		-
Global macro (b):						
Highclere International Investors						
Emerging Markets SMID Fund		-	n/a	Monthly	10	-
The Children's Investment Fund		5,668,540	April 2022	n/a	120	-
Cat Rock Capital Partners Cayman Ltd.		6,250,677	n/a	Quarterly	60	-
Tybourne Long Opportunities (Offshore) Fund		5,634,832	n/a	Annually	60	-
WGI Emerging Markets Fund LLC		11,077,336	n/a	Monthly	30	-
Arrowstreet Global Equity ACWI Trust Fund		21,560,187	n/a	Monthly	9	-
Lone Pine Capital		7,001,606	April 2023	Annually	60	-
Himalaya Capital Investors (Offshore), LP		4,757,274	August 2022	Annually	60	
Global macro total		61,950,452	Ü	,		
Private equity (c):						
TIFF Private Equity Partners 2009, LLC		145,283	n/a	n/a	n/a	178,182
NorthGate IV, LP		683,389	n/a	n/a	n/a	30,000
Perennial Real Estate Fund II, LP		675,169	n/a	n/a	n/a	118,600
StepStone Capital III, LP		602,666	n/a	n/a	n/a	184,137
Denham Commodity Partners Fund VI, LP		494,676	n/a	n/a	n/a	98,066
CrossHarbor Capital Partners, LP		46,821	n/a	n/a	n/a	117,647
Aether Real Assets III, LP		955,253	n/a	n/a	n/a	143,364
GEM Realty Fund V, LP		1,097,372	n/a	n/a	n/a	332,673
Montauk Triguard Fund VI, LP		407,328	n/a	n/a	n/a	247,945
Lakestar II, LP		1,933,460	n/a	n/a	n/a	19,259
Patron Capital V, LP		1,214,210	n/a	n/a	n/a	578,076
Blue Heron Real Estate Opportunity Fund II, LP		982,756	n/a	n/a	n/a	101,363
Ecosystem Integrity Fund III, LP		1,123,242	n/a	n/a	n/a	356,250
Eightfold Real Estate Capital Fund V, LP		694,382	n/a	n/a	n/a	492,015
Juniper Capital III, LP		2,365,165	n/a	n/a	n/a	319,308
Digital Alpha Fund LP		2,805,773	n/a	n/a	n/a	137,611
Generation IM Sustainable Solutions LP		705,883	n/a	n/a	n/a	330,000
Transformation Capital		457,730	n/a	n/a	n/a	611,404
Valor Equity Partners V-B, LP		899,065	n/a	n/a	n/a	755,743
At One Ventures, LP		279,540	n/a	n/a	n/a	700,000
venBio Global Strategic Fund IV, LP		-	n/a	n/a	n/a	1,500,000
Private equity total	_	18,569,163				7,351,643
Alternative investments total	\$	120,589,411				\$ 7,351,643
	_					

Notes to Consolidated Financial Statements

Note 6. Investments Reported at Net Asset Value (Continued)

				2020		
	_		Current	Redemption	Redemption	
			Lock-up	Frequency	Notice	
			Period	(if Currently	Period	Unfunded
Alternative Investments Strategy Category		Fair Value	Expiration	Eligible)	(in Days)	Commitments
Multi-strategy (a):						
Champlain Small Cap Fund, LLC	\$	5,381,110	n/a	Monthly	15	\$ -
ACM Financial Trust, Inc.		3,000,000	n/a	n/a	90	-
The Canyon Value Realization Fund (Cayman), Ltd.		4,773,323	December 2019	Quarterly	70	-
Pagosa Investors (Cayman), Ltd.		6,257,160	n/a	Quarterly	45	-
Luxor Capital Partners Offshore, Ltd.		184,590	n/a	n/a	90	-
Gobi Concentrated Fund Ltd.		4,076,209	October 2019	Monthly	60	-
OHA Diversified Credit Strategies Fund (Offshore), Ltd.		205,373	n/a	Monthly	45	-
Nitorum Offshore Fund, Ltd.		4,292,927	March 2020	Annually	60	-
RREEF America REIT II, Inc.		1,050,966	n/a	Quarterly	45	1,050,000
Redwood Grove Capital Fund		4,774,452	n/a	Monthly	5	
Multi-strategy total		33,996,110				1,050,000
Global macro (b):						
Highclere International Investors						
Emerging Markets SMID Fund		1,726,960	n/a	Monthly	10	-
The Children's Investment Fund		4,057,500	April 2020	n/a	120	-
Cat Rock Capital Partners Cayman Ltd.		4,884,417	n/a	Quarterly	60	-
Tybourne Long Opportunities (Offshore) Fund		3,814,044	December 2019	Annually	60	-
Soapstone Capital LP		2,353,358	December 2019	Annually	75	-
Hengistbury Fund Limited		2,062,414	March 2021	Quarterly	90	-
WGI Emerging Markets Fund LLC		8,284,608	n/a	Monthly	30	-
Arrowstreet Global Equity ACWI Trust Fund		14,513,991	n/a	Monthly	9	-
Lone Pine Capital		4,783,476	April 2023	Annually	60	-
Global macro total		46,480,768				-
Private equity (c):						
TIFF Private Equity Partners 2009, LLC		174,596	n/a	n/a	n/a	178,182
NorthGate IV, LP		467,901	n/a	n/a	n/a	30,000
Perennial Real Estate Fund II, LP		756,684	n/a	n/a	n/a	147,600
StepStone Capital III, LP		502,208	n/a	n/a	n/a	189,238
Denham Commodity Partners Fund VI, LP		495,721	n/a	n/a	n/a	100,525
CrossHarbor Capital Partners, LP		56,736	n/a	n/a	n/a	117,647
Aether Real Assets III, LP		855,069	n/a	n/a	n/a	134,031
GEM Realty Fund V, LP		1,301,016	n/a	n/a	n/a	382,673
Montauk Triguard Fund VI, LP		419,038	n/a	n/a	n/a	247,945
Lakestar II, LP		1,097,140	n/a	n/a	n/a	57,989
Patron Capital V, LP		915,987	n/a	n/a	n/a	723,278
Blue Heron Real Estate Opportunity Fund II, LP		860,263	n/a	n/a	n/a	202,266
Ecosystem Integrity Fund III, LP		907,530	n/a	n/a	n/a	531,250
Eightfold Real Estate Capital Fund V, LP		458,900	n/a	n/a	n/a	669,895
Juniper Capital III, LP		886,706	n/a	n/a	n/a	1,082,555
Digital Alpha Fund LP		1,306,041	n/a	n/a	n/a	709,762
Generation IM Sustainable Solutions LP		261,273	n/a	n/a	n/a	715,000
Transformation Capital		57,270	n/a	n/a	n/a	942,730
Valor Equity Partners V-B, LP		225,622	n/a	n/a	n/a	1,274,378
Private equity total		12,005,701				8,436,944
Alternative investments total	\$	92,482,579				\$ 9,486,944

⁽a) This category includes a combination of some or all of the other strategies. Managers have the flexibility to invest across all asset classes, and to change their allocations to various strategies and instruments as they see fit. Instruments include equities, options, futures, bonds, loans, derivatives and others. Multi-strategy funds may go long or short and typically use leverage to help diversify their allocations.

Notes to Consolidated Financial Statements

Note 6. Investments Reported at Net Asset Value (Continued)

- (b) This category includes investments in futures, equities and debt. Managers try to predict global trends and will take more country or commodity specific views. Managers have the ability to go both long or short and use leverage.
- (c) This category includes investments made into companies that are not publicly traded on a stock exchange. Managers can make investments in companies to provide for expansion, new product development, and operational or capital restructuring. Private equity investees are generally structured as limited partnerships. The Foundation's rights and obligations as a limited partner are outlined in limited partnership agreements, including terms related to periodic capital calls and distributions. Private equity funds typically do not have redemption features. As a result, there is no determinable date for receipt of the proceeds from these investments.

Note 7. Loans Receivable

In September 2017, the Foundation entered into a loan receivable agreement consisting of two promissory notes. The first note was for \$4,910,000 with an interest of 0.8%. The second note was for \$2,000,000 and bears interest of 1.5%. The notes require quarterly interest payments commencing in October 2017, with a principal payment of \$4,960,000 due in December 2018. The notes were paid in full as of June 30, 2020.

Note 8. Net Assets

Net assets without donor restrictions and with donor restrictions consist of the following as of June 30, 2021 and 2020:

	2021	2020
Net assets without donor restrictions:		
Undesignated	\$ 15,455,903	\$ 12,577,697
Net assets subject to the Foundation's variance power	262,705,799	210,515,393
Total net assets without donor restrictions	278,161,702	223,093,090
Net assets with donor restrictions:		
Subject to expenditure for specified purpose:		
Restricted for Durham Arts Council	270,597	77,504
Accumulated gains	(270,597)	(77,504)
	-	-
Subject to the passage of time:		
Time restrictions related to beneficial interest in split-interest		
agreements	6,443,089	5,724,436
	6,443,089	5,724,436
Subject to spending policy and appropriation:		_
Accumulated gains	270,597	77,504
Endowment funds restricted in perpetuity	557,512	657,512
	828,109	735,016
Total net assets with donor restrictions	7,271,198	6,459,452
Total net assets	\$ 285,432,900	\$ 229,552,542

Notes to Consolidated Financial Statements

Note 8. Net Assets (Continued)

During 2021 and 2020, net assets of \$431,812 and \$725,170, respectively, were released from donor restriction by meeting the restricted purpose or by the passage of time. See Note 9 for activity related to the Durham Arts Council Fund.

Note 9. Endowment Funds

The Foundation's endowment consists of one donor-restricted endowment fund with the Durham Arts Council Fund of the Triangle Community Foundation, an affiliated supporting organization included in the consolidated financial statements. As required by GAAP, net assets associated with endowment funds, including any funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions. The Foundation has determined that no other individual fund meets the definition of an endowment under the Uniform Prudent Management of Institutional Funds Act (UPMIFA).

The Foundation follows the provisions of FASB ASC 958-205-50 subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) (NCUPMIFA), and Enhanced Disclosures for all Endowment Funds. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Foundation considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor of the gift instrument. In accordance with NCUPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the endowment fund
- The purposes of the Foundation and the endowment fund
- Price-level trends and general economic conditions
- The possible effect of inflation or deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policy of the Foundation

The Foundation's general spending policy is to distribute an amount equal to 4% of a rolling 13-quarter average fund balance effective January 1, 2021. The Foundation's Board of Directors approved an incremental step-down over a three-year period to reduce the spending policy from 5% in 2018 to 4.5% in 2019, 4.25% in 2020, and 4% in 2021. This spending policy is consistent with the average long-term return expectation, providing ongoing support of donors' charitable interests and additional growth to the endowment funds. Appropriations from endowment funds are approved by the Foundation's Board. In March 2021, the Foundation's Investment Committee and Board of Directors approved a one-time 2% bonus spendable allocation, given the strong 5-year annualized returns and the extraordinary circumstances resulting from the pandemic.

From time to time, the fair value of assets associated with the donor-restricted endowment funds may fall below the level that the donor or NCUPMIFA requires the Foundation to retain as a fund of perpetual duration. There were no such deficiencies at June 30, 2021 or 2020.

Notes to Consolidated Financial Statements

Note 9. Endowment Funds (Continued)

The following table summarizes changes in endowment net assets for the years ended June 30, 2021 and 2020:

			With Donor Restrictions				_			
	Without Donor		Original Gift Accumulated		Total With Donor					
	Restr	ictions		Amount	Ea	rnings and Other		Restrictions		Total
Endowment net assets, June 30, 2019 Contributions	\$	-	\$	657,512 -	\$	108,276 -	\$	765,788 -	\$	765,788 -
Realized and unrealized gains net of interest, other investment										
income and fees		-		-		6,810		6,810		6,810
Appropriations of endowment assets		-		-		(37,582)		(37,582)		(37,582)
Endowment net assets, June 30, 2020		-		657,512		77,504		735,016		735,016
Contributions		-		-		-		-		-
Realized and unrealized gains net of interest, other investment										
income and fees		-		-		219,791		219,791		219,791
Appropriations of endowment assets		-		(100,000)		(26,698)		(126,698)		(126,698)
Endowment net assets, June 30, 2021	\$	-	\$	557,512	\$	270,597	\$	828,109	\$	828,109

Activity for the years ended June 30, 2021 and 2020, related to assets held on behalf of other organizations is as follows:

		2021	2020		
Contributions	\$	744,933	\$ 468,643		
Interest and dividend income	•	190,591	240,002		
Net realized and unrealized gains		3,866,126	131,113		
Other loss		(202,060)	(190,805)		
Total increases		4,599,590	648,953		
Less grantmaking		875,028	2,273,875		
Change in assets held on behalf					
of other organizations		3,724,562	(1,624,922)		
Assets held on behalf of other organizations:					
Beginning		14,327,350	15,952,272		
Ending	\$	18,051,912	\$ 14,327,350		

Notes to Consolidated Financial Statements

Note 11. Operating Leases

The Foundation leases office space under a noncancelable operating lease. The lease generally is renewable and provides for payment of real estate taxes and certain other occupancy expenses.

The future minimum annual rental commitments under this noncancelable operating lease that has initial or remaining terms in excess of one year are as follows:

Years	ending	June	30.
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2022	\$ 214,445
2023	219,806
2024	225,301
2025	230,934
Thereafter	 327,314
	\$ 1,217,800

Rent expense for the years ended June 30, 2021 and 2020, was \$165,052 and \$166,808, respectively. The Foundation recognizes rent expense on a straight-line basis and thus has recognized a straight-line lease obligation totaling \$316,538 at June 30, 2021, related to escalating lease payments and tenant allowances.

Note 12. Retirement Plan

The Foundation adopted a defined contribution retirement plan effective October 1, 2006. All full-time employees are eligible to participate in the plan when they have completed six months of service and are vested 100% after one year of employment. The Foundation contributed 6% of each employee's salary during each of the years ended June 30, 2021 and 2020. The expense related to this plan was \$83,575 and \$94,127 for the years ended June 30, 2021 and 2020, respectively.

Note 13. COVID-19 and CARES Act

On January 30, 2020, the World Health Organization declared the coronavirus outbreak a "Public Health Emergency of International Concern" and on March 11, 2020, declared it to be a pandemic. Actions taken around the world to help mitigate the spread of the coronavirus include restrictions on travel, quarantines in certain areas and forced closures for certain types of public places and businesses. The coronavirus and actions taken to mitigate the spread of it have had and are expected to continue to have an adverse impact on the economies and financial markets of many countries, including the geographical areas in which the Symphony operates. On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) was enacted, amongst other provisions, to provide emergency assistance for individuals, families and businesses affected by the coronavirus pandemic. The pandemic is disrupting operations across a range of industries.

On April 30, 2020, the Foundation received loan proceeds in the amount of \$344,539 from a financial institution under the Paycheck Protection Program (PPP). The Foundation elected to follow ASC 958 treatment in accounting for its PPP loans as conditional grants. As of and for the year ended June 30, 2020, the Foundation incurred qualifying expenses and recorded revenue of \$344,539 in the consolidated statement of activities for the year ended June 30, 2020. The PPP loan was forgiven in full by the Small Business Administration (SBA) in fiscal 2021. The loan still remains subject to a review by the SBA.